U.S. Dual Listing Webinar for Nordic Life Sciences Companies

September 9, 2020

Nasdaq | REWRITE TOMORROW

SPEAKERS & AGENDA

Overview of the US IPO Market focusing on the Life Sciences Sector

- Jordan Saxe, Head of Healthcare, Nasdaq

Current market conditions, how to plan ahead?

- Kristian Humer, Managing Director, Healthcare Investment Banking, Citi
- Dan Iacopetti, Director, Nordic Equity Capital Markets, Citi

Conversation with the CFO of Calliditas Therapeutics on key takeaways from its recent US IPO

- Fredrik Johansson, Chief Financial Officer, Calliditas
 Therapeutics
- Moderated by Sofie Bjärtun, Senior Associate, Capital Markets, Advokatfirman Vinge

10 min break

US and Swedish legal aspects to consider when preparing for a dual listing in the US

- Dain Hård Nevonen, Partner, Capital Markets, Advokatfirman Vinge
- Kristopher Brown, Life Sciences Partner, Goodwin

American Depositary Receipts (ADRs) why needed and how they work?

- Sandra Friedrich, Head of DR Establishment and Documentation, BNY Mellon Depositary Receipts
- Damon Rowan, EMEA DR Relationship Management, BNY Mellon Depositary Receipts

Summary and Q&A

- Adam Kostyál, Senior Vice President, Head of Listings EMEA, Nasdaq



Overview of the US IPO Market focusing on the Life Sciences Sector

Jordan Saxe Head of Healthcare Nasdaq

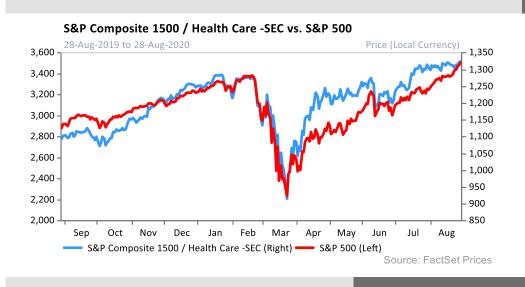
jordan.saxe@nasdaq.com

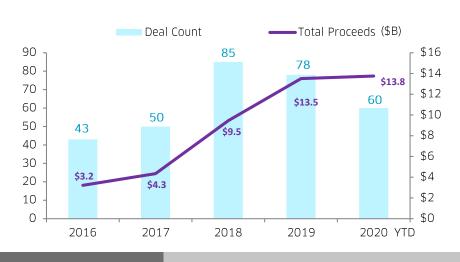


U.S. Healthcare Capital Markets Update

Equity Market Performance 2020 YTD

Historical IPO Trends





Healthcare Nasdag Win Rates

Above/Below/Within Filing Range

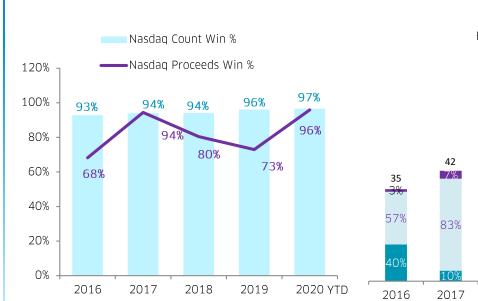
2020 YTD IPO Sponsor Type

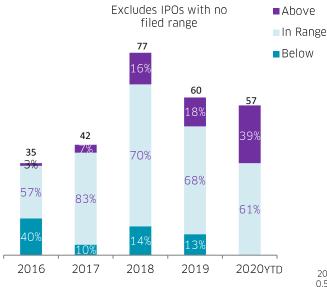
2016

3.60%

Median Offer/ 30-Day

30%







2019

7.74% 2018 8.67%

Median Offer/ Close

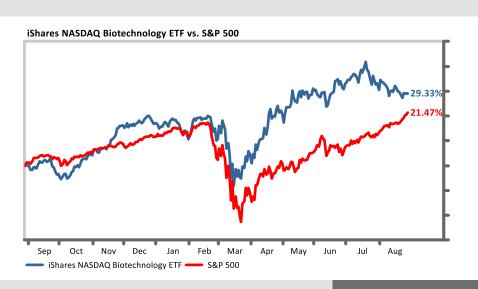
2016

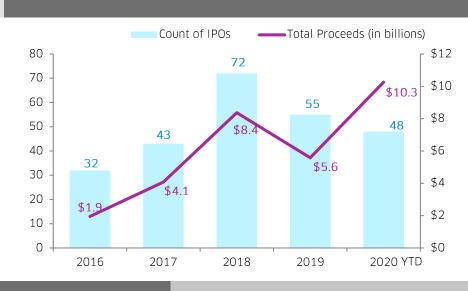


U.S. Biotech & Pharma Capital Markets Update

Equity Market Performance 2020 YTD

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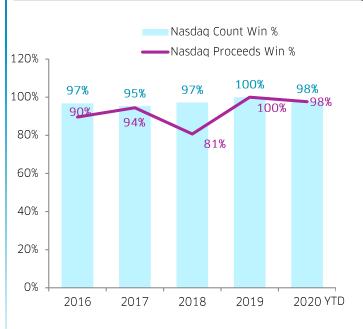


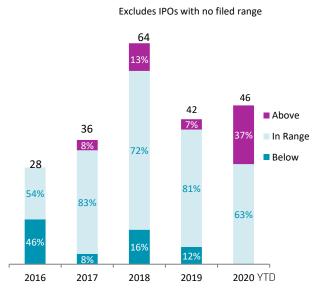
Performance

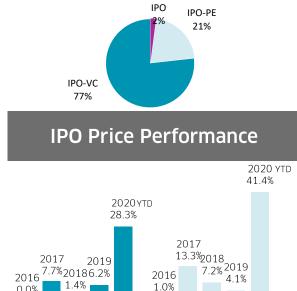
Biotech & Pharma Nasdaq Win Rates

Above/Below/Within Filing Range

2020 YTD IPO Sponsor Type







Median Offer/ 30 Day

Performance



Source: FactSet, Bloomberg. Data up to 08/31/2020

M Nasdaq

Nasdaq Remains The Listing Venue Of Choice For Healthcare IPOs

Select Healthcare IPO Companies On File With Nasdag

265+

Companies Engaged In IPO Conversations With Nasdag





















Have Filed Confidential Listing Applications With Nasdag



Inclusion In The NBI - Benefit From A Top Investor

Nasdag Biotechnology Index (NBI)

A market capitalization weighted index focused specifically on the biopharmaceutical industry.

iShares Nasdag Biotechnology ETF (Nasdag: IBB)





iShares Nasdag Biotechnology ETF: \$9.43B In AUM





Benefit From A New Top Investor

Index constituents will benefit from a new top mutual fund investor. Index constituents can expect a new top 10 fund shareholder.

Market Value Range	Average % of IBB Ownership Of Security
>\$10B	0.85%
\$5B-\$10B	0.83%
\$1B-\$5B	0.94%
\$500M-\$1B	0.96%
<\$500M	0.97%











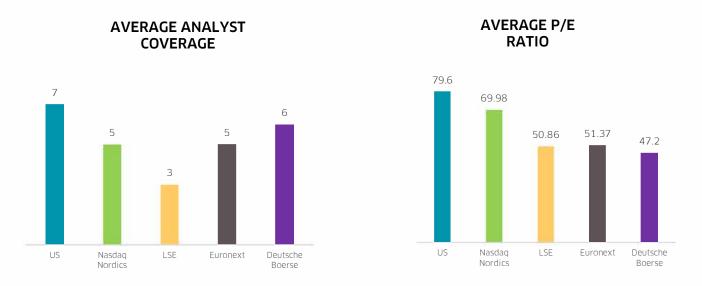






US vs Europe Health Care Companies Exchange Comparison



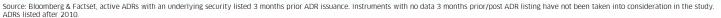




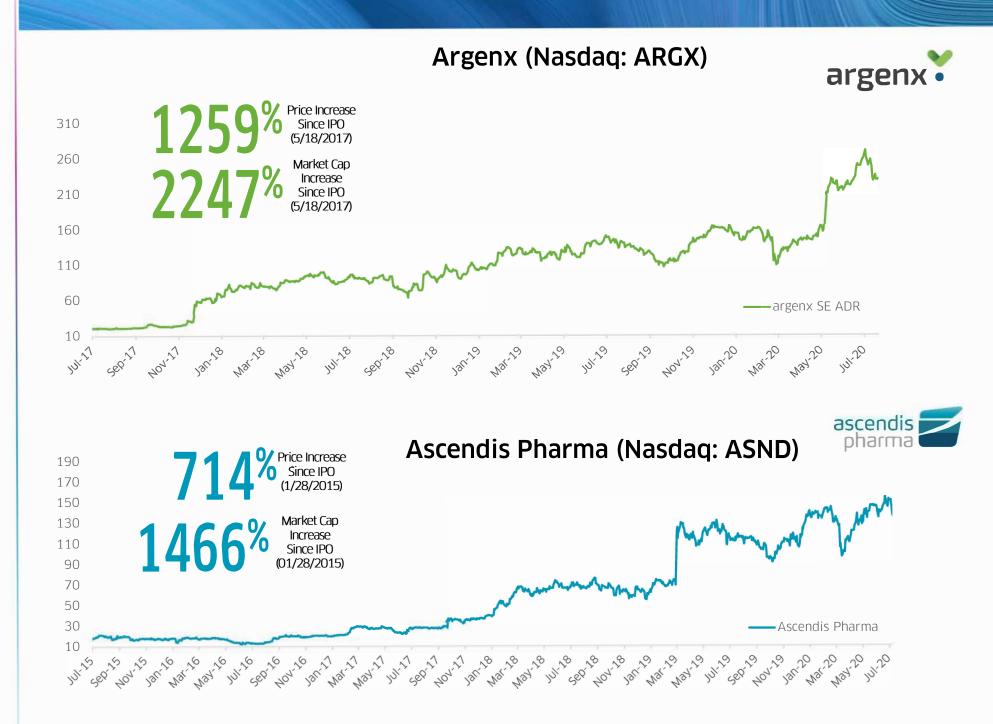
Dual-Listed Companies on Nasdaq Majority of EMEA Issuers Experience Market Cap Increase

Symbol	Name	Primary Exchange (Local Exchange)	Sector	First Listing Date - US ADR	Global Market Value 3 Months prior Nasdaq ADR Listing (\$M)	Global Market Value at the time of Nasdaq ADR Listing (\$M)	Global Market Value 3 Months after Nasdaq ADR Listing (\$M)	Market Value Increase: 1 st Day of Nasdaq ADR Listing vs 3 Months Prior	Market Value Increase: 3 Months pre vs 3 Months post Nasdaq ADR Listing
GRFS	Grifols, S.A. Sponsored ADR Class B	Madrid	Health Care	6/02/11	\$3,514	\$6,088	\$5,488	O	Ø
BLRX	Bioline RX Ltd Sponsored ADR	Tel Aviv	Health Care	7/25/11	\$87	\$69	\$46	€3	€3
RDHL	RedHill Biopharma Ltd. Sponsored ADR	Tel Aviv	Health Care	12/27/12	\$40	\$56	\$66	②	Ø
GWPH	Gw Pharmaceuticals Sponsored ADR	London	Health Care	5/01/13	\$164	\$100	\$155	€3	€3
TRPX	Therapix Biosciences Ltd. Sponsored ADR	Tel Aviv	Health Care	10/06/14	\$3	\$3	\$2		€3
DBVT	DBV Technologies SA Sponsored ADR	Euronext Paris	Health Care	10/22/14	\$416	\$714	\$991	②	Ø
SMMT	Summit Therapeutics PLC Sponsored ADR	London	Health Care	3/05/15	\$75	\$85	\$125		Ø
CLLS	Cellectis SA Sponsored ADR	Euronext Paris	Health Care	3/25/15	\$414	\$1,177	\$1,263	O	Ø
BVXV	Biondvax Pharmaceuticals Sponsored ADR	Tel Aviv	Health Care	5/12/15	\$9	\$5	\$14	€3	Ø
GLPG	Galapagos NV Sponsored ADR	Euronext Amsterdam	Health Care	5/14/15	\$669	\$1,546	\$2,298	Ø	Ø
CYAD	Celyad SA Sponsored ADR	Euronext Brussels	Health Care	6/19/15	\$377	\$465	\$424	②	Ø
ктоу	Kitov Pharma Ltd. Sponsored ADR	Tel Aviv	Health Care	11/20/15	\$5	\$6	\$10		Ø
МТР	Midatech Pharma PLC Sponsored ADR	London	Health Care	12/07/15	\$115	\$132	\$81	②	€3
NNDM	Nano Dimension Ltd Sponsored ADR	Tel Aviv	Information Technology	3/7/16	\$51	\$50	\$54		
VRNA	Verona Pharma PLC Sponsored ADR	London	Health Care	4/27/17	\$98	\$88	\$161	€3	Ø
ARGX	argenx SE Sponsored ADR	Euronext Brussels	Health Care	5/18/17	\$327	\$392	\$544	O	Ø
FRSX	Foresight Autonomous Holdings Ltd Sponsored ADR	Tel Aviv	Consumer Discretionary	6/15/17	\$64	\$218	\$122	②	Ø
ZEAL	Zealand Pharma A/S Sponsored ADR	OMX Nordic Copenhagen	Health Care	8/09/17	\$457	\$471	\$454	O	
ERYP	ERYTech Pharma SA Sponsored ADR	Euronext Paris	Health Care	11/10/17	\$332	\$301	\$369	€3	Ø
BFRA	Biofrontera AG Sponsored ADR	Xetra	Health Care	2/14/18	\$153	\$263	\$306	Ø	Ø
MOR	MorphoSys AG Sponsored ADR	Xetra	Health Care	4/19/18	\$2,975	\$3,103	\$4,192	②	Ø
MDGS	Medigus Ltd Sponsored ADR	Tel Aviv	Health Care	7/23/18	\$5	\$5	\$12		Ø
SFET	Safe-T Group Ltd Sponsored ADR	Tel Aviv	Information Technology	8/17/18	\$9	\$10	\$9		
TLSA	Tiziana Life Sciences PLC Sponsored ADR	London	Health Care	11/20/18	\$160	\$124	\$89	€3	€3
ANCN	Anchiano Therapeutics Ltd. Sponsored ADR	Tel Aviv	Health Care	2/12/19	\$46	\$65	\$41	②	
ITMR	Itamar Medical Ltd Sponsored ADR	Tel Aviv	Health Care	2/27/19	\$105	\$110	\$95	0	8
GNFT	Genfit SA Sponsored ADR	Euronext Paris	Health Care	3/27/19	\$575	\$700	\$787	0	Ø
BWAY	Brainsway Ltd Sponsored ADR	Tel Aviv	Health Care	4/17/19	\$97	\$96	\$113	O	②
MREO	Mereo BioPharma Group PLC Sponsored ADR	London	Health Care	4/24/19	\$168	\$205	\$50	②	⊗
GMAB	Genmab A/S Sponsored ADR	OMX Nordic Copenhagen	Health Care	7/18/19	\$10,476	\$11,373	\$13,861	Ø	Ø
RCEL	Avita Medical Ltd Sponsored ADR	ASX	Health Care	10/1/19	\$553	\$733	\$963	②	Ø
IPHA	Innate Pharma SA Sponsored ADR	Euronext Paris	Health Care	10/17/19	\$411	\$402	\$558	83	Ø





Biotech Companies Stock Performance Case Study



Current market conditions, how to plan ahead?

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Citi

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Dan lacopetti

Director, Nordic Equity Capital

Markets

Citi

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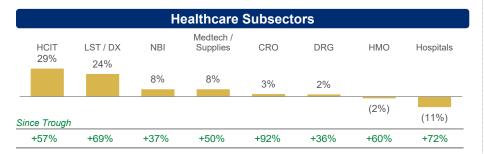


Equity Market Update

PERFORMANCE - SINCE PRIOR HIGH (FEB 19) / SINCE TROUGH (MAR 23)

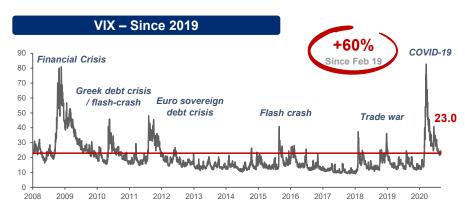


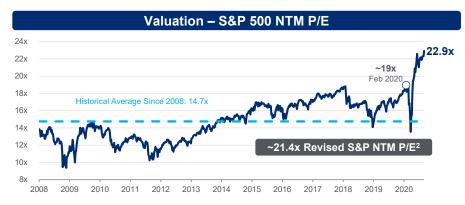




Bonds & Commodities										
-85bps / -7bps	-29bps / -11bps	(19%) / +84%	+22% / +27%							
0.72%	0.31%	\$42.97	\$1,965							
US 10 YEAR	UK 10 YEAR	WTI	GOLD							









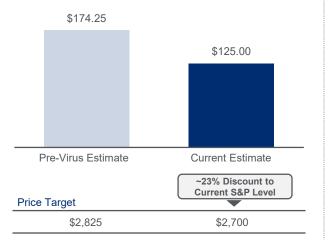
Market Has Rallied From Lows But Economic Outlook is Mixed

Equity Rebound Erased COVID Losses for the First Time in August when SPX Reached an All Time High

- Investors take on a more bullish tone with widespread economic reopening
- Recent trading has been less focused on rising virus cases and more optimistic towards vaccine headlines
- Beginnings of COVID second waves have manifested domestically and internationally
- New issue market has re-opened and demonstrated signs of strength:
 - Non-biotech IPOs have consistently priced and traded well in current market
 - Biotech IPOs continue to be a main source of alpha for investors; however, recently priced biotech IPOs have started to see some weakness in aftermarket trading
- Biopharma remains resilient and continues to ride post-COVID tailwinds
- Biopharma sector seen as the solution to economic problems
 - Focus on the sector for COVID therapeutic and vaccine

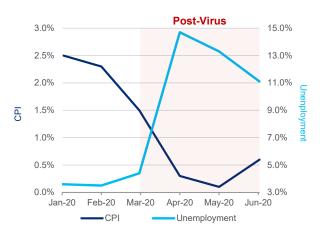
EPS Estimates Have Been Adjusted

Citi S&P 500 2020 EPS Estimates



Economic Indicators Suggest Slow Recovery

CPI and Unemployment 2020 YTD



13

Investors Bullish Near-Term...

- Government and Fed show continued focus and willingness to support markets
- Upward revisions across sectors suggest worst is over and bad news is priced-in
- Increased re-opening momentum is a big step forward
- Fundamental rally with rebound in cyclicals since mid-May
- Valuation is supportive with modest upside potential
- Global cases flattening and potential therapeutics solutions are in development

... Despite Unanswered Questions

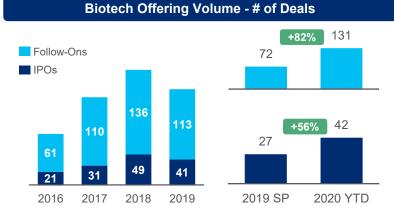


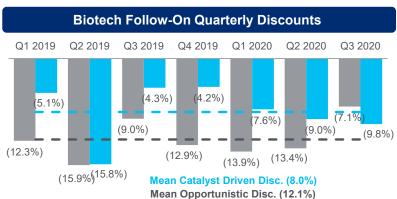
- GDP estimate step-downs and earnings disappointments indicate long-term implications
- V-shaped recovery expected, however U-shaped model still a possibility
- Uncertainty around consumer spending, business operations, and trade growth
- Worsening credit conditions
- Election timelines are nearing and becoming more relevant to the investment narrative
- High level of focus on Vaccine Trial Readouts
- Vaccine Distribution Issues Given Large TAM



Biotech Financing Market Overview

Biotech Market Snapshot									
	2017	2018	2019	2020 YTD					
Broader Market Indices									
S&P 500	19.4%	(6.2%)	28.9%	8.6%					
Russell 2000	13.1%	(12.2%)	23.7%	(5.4%)					
VIX (23.0)	(21.4%)	130.3%	(45.8%)	66.6%					
Sector Specific Indices/ETFs									
Nasdaq Biotech Index (NBI)	21.1%	(9.3%)	24.4%	10.3%					
S&P Biotech ETF (XBI)	43.4%	(15.5%)	32.6%	14.4%					





Biotech Offering Overview

IPOs - Since 2019 (Recent 15 Deals Shown)

(\$ in millions)		Total	Pre-Money	Pricing vs.	% Change	from Offer to	% Insider
Date	Issuer	Proceeds	Valuation	Range	1 Day	Current	Participation ⁽¹⁾
08/20/20	Kymera Therapeutics LLC	\$174	\$764	\$2.00 Above	66.3%	66.4%	
08/18/20	Harmony Biosciences Holdings	148	1,439	\$1.00 Above	54.2	46.7	
08/18/20	Inhibrx Inc	137	518	Midpoint	21.4	(0.9)	
08/13/20	CureVac NV	245	2,500	High End	249.4	269.7	
08/06/20	Freeline Therapeutics Holdings	159	346	High End	0.0	(10.3)	
08/06/20	Checkmate Pharmaceuticals Inc	75	260	Midpoint	(6.7)	1.9	
07/29/20	Allovir Inc	318	791	Midpoint	49.4	64.8	
07/23/20	iTeos Therapeutics Inc	230	480	\$1.00 Above	0.3	55.8	
07/23/20	Nurix Therapeutics Inc	209	545	\$1.00 Above	0.1	24.8	
07/23/20	Inozyme Pharma Inc	129	274	High End	9.6	79.5	
07/23/20	Annexon Inc	288	389	\$1.00 Above	4.5	42.8	
07/16/20	ALX Oncology Holdings Inc	186	569	\$2.00 Above	57.9	132.9	
07/16/20	Pandion Therapeutics Inc	153	379	High End	0.6	1.6	
07/15/20	Relay Therapeutics Inc	460	1,343	\$2.00 Above	(5.0)	96.1	
07/10/20	Nkarta Inc	290	332	\$2.00 Above	5.6	47.7	
	Mean (2019 - 2020 YTD) Median (2019 - 2020 YTD)	\$192 148	\$792 421		23.5% 14.5	57.8% 47.8	47% 45

Follow-Ons – Since 2019 (Recent 10 Deals Shown)

(\$ in million. Date	s) Issuer	Offering Size	File to Offer	Offer / Current	% Mkt Cap	Days Trading	Days Mktd	Stage of Development
08/27/20	Odonate Therapeutics Inc	\$80	(18.3%)	25.5%	17%	44x	1	Phase 3
08/25/20	Ovid Therapeutics Inc	50	25.6	(27.0)	14	5	0	Phase 3
08/12/20	Schrodinger Inc	380	(11.1)	(6.5)	11	5	2	Pre-Clinical
08/12/20	Omeros Corp	100	(32.0)	(16.9)	12	8	1	Marketed
08/11/20	Trevena Inc	50	(16.1)	(22.2)	14	5	0	Marketed
08/12/20	Adverum Biotechnologies Inc	217	(16.6)	(7.8)	18	12	1	Phase 2
08/12/20	Seres Therapeutics Inc	260	7.3	13.9	14	9	1	Phase 3
08/06/20	Horizon Therapeutics plc	963	(7.0)	2.0	7	6	1	Marketed
08/04/20	Immunic Inc	104	(18.2)	(11.4)	36	23	1	Phase 2
07/30/20	Spectrum Pharmaceuticals Inc	75	(22.7)	40.3	17	14	0	Phase 3
	Mean (2019 - 2020 YTD) Median (2019 - 2020 YTD)	\$204 125	(10.7%) (9.6)	26.5% 2.0	23% 15	25x 17	1 0	

Catalyst Driven



FactSet and Dealogic as of 08/28/20.

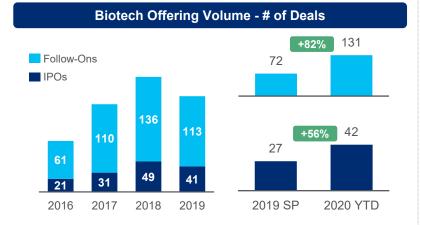
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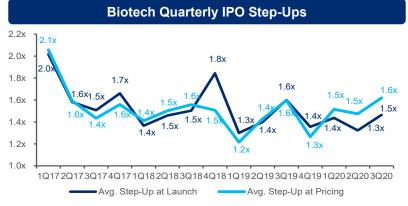
Note:

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07/10/20	Nkarta Inc	290	332	\$2.00 Above	5.6	47.7	
07/09/20	Poseida Therapeutics Inc	224	792	High End	(4.1)	(42.3)	
06/25/20	PolyPid Ltd	69	241	Midpoint	18.8	(24.6)	54%
06/25/20	Fusion Pharmaceuticals Inc	213	632	\$1.00 Above	0.0	(23.8)	
06/25/20	Akouos Inc	244	370	\$1.00 Above	29.4	32.9	
06/18/20	Forma Therapeutics Holdings	319	555	\$2.00 Above	95.0	112.6	
06/18/20	Repare Therapeutics Inc	253	529	\$2.00 Above	54.0	20.1	
06/15/20	Royalty Pharma plc	2,501	16,800	High End	58.9	50.3	
06/11/20	Generation Bio Co	230	716	\$1.00 Above	29.9	43.6	
06/11/20	Avidity Biosciences Inc	298	421	\$2.00 Above	58.3	58.4	
06/11/20	Vaxcyte Inc	288	591	High End	63.4	175.3	
06/04/20	Legend Biotech Corp	487	2,900	\$3.00 Above	60.9	47.8	
06/04/20	Applied Molecular Transport Inc	177	343	High End	28.4	71.4	
06/02/20	Pliant Therapeutics Inc	166	423	High End	33.1	62.4	
05/14/20	ADC Therapeutics SA	268	1,075	\$1.00 Above	56.1	141.3	80
05/07/20	Ayala Pharmaceuticals Inc	59	138	Midpoint	0.2	(19.9)	
	Mean (2019 - 2020 YTD) Median (2019 - 2020 YTD)	\$192 148	\$792 421		23.5% 14.5	57.8% 47.8	47% 45
	Mean (2020 YTD) Median (2020 YTD)	\$264 211	\$1,031 524		36.0% 28.3	62.5% 51.4	55% 51

Source: FactSet and Dealogic as of 08/28/20.

Note: Excludes offerings <\$40mm equity ra

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Precedent U.S. IPOs of Listed European Biotech Issuers

Precedent U.S. Biotech Offerings from EMEA Companies

(\$ in million Date	ns) Issuer	EU Domicile	Offering Format	Final Deal Size	Pre-Deal Market Cap	Deal Size	as a % of Marke	et Cap at ⁽¹⁾	Days Marketed	Discount to Last	File to _	% Chang	e Offer to Current	Day 1 Vol % of Base Deal
Date	SSUEI	EO DOMICILE	гоппас	3126	ivial ket Cap	Public Flip	Lauricii	Fricing	ivial keteu	10 Last	Oriei	+1 Day	to Current	OI Dase Deal
07/10/20	Inventiva SA	France	U.S. Offering	\$108	\$468	34.6%	24.6%	26.0%	3	(5.6%)	0.0%	(24.7%)	(18.6%)	32.2%
06/04/20	Calliditas Therapeutics AB	Sw eden	Simultaneous	97	396	20.6	18.9	18.9	4	(4.8)	3.4	0.5	18.2	17.0
10/16/19	Innate Pharma SA	France	Simultaneous	79	398	15.4	19.5	20.0	8	(12.0)	(28.1)	10.0	13.4	6.6
07/17/19	Genmab A/S	Denmark	U.S. Offering	582	11,253	4.5	4.4	4.4	7	(3.3)	(0.1)	2.4	111.2	25.6
03/26/19	Genfit SA	France	Simultaneous	155	770	17.8	16.9	16.9	8	(17.8)	(22.9)	9.1	(75.9)	32.6
04/18/18	MorphoSys AG	Germany	U.S. Offering	239	3,057	6.5	6.5	6.3	8	(6.2)	4.6	5.1	24.1	21.1
11/10/17	Erytech Pharma SA	France	Simultaneous	141	273	37.5	45.8	41.6	3	(9.1)	(19.3)	10.1	(70.6)	5.2
10/24/17	Ablynx	Belgium	U.S. Offering	230	1,163	13.4	12.9	13.0	6	(7.2)	(13.0)	28.6		25.0
08/08/17	Zealand Pharma	Denmark	U.S. Offering	90	492	14.0	15.2	15.3	5	(4.5)	(10.0)	(0.3)	115.8	39.2
05/17/17	argenx NV	Netherlands	U.S. Offering	115	338	18.3	19.2	18.5	8	(2.4)	(6.7)	35.3	1,235.4	13.6
04/26/17	Verona Pharma plc	United Kingdom	Simultaneous	87	88	67.1	68.2	68.3	6	(1.9)	(4.7)	0.0	(48.7)	10.2
12/14/16	TiGenix NV	Belgium	U.S. Offering	36	190	28.6	28.9	29.7	7	(15.4)	(28.2)	(24.5)	(3.3)	44.0
06/18/15	Celyad SA	Belgium	Simultaneous	100	558	15.7	14.3	14.5	4	(3.6)	4.4	(20.4)	(85.0)	61.2
06/10/15	Biotie Therapies Oyj	Finland	U.S. Offering	64	129	66.9	38.8	57.4	6	(2.4)	42.5	38.4		43.1
05/13/15	Galapagos NV	Belgium	Simultaneous	316	1,350	16.8	11.9	11.9	6	(3.9)	35.7	20.1	213.5	28.4
03/24/15	Cellectis SA	France	U.S. Offering	228	1,280	16.0	10.2	10.1	5	(5.0)	49.6	(5.3)	(55.7)	76.1
03/04/15	Summit Therapeutics plc	United Kingdom	U.S. Offering	39	101	N/A	39.6	N/A	8	(19.8)	1.0	2.9	(66.0)	42.6
10/21/14	DBV Technologies SA	France	Simultaneous	133	729	20.0	13.7	13.8	2	(6.0)	(7.7)	5.8	(90.4)	23.2
05/01/13	GW Pharmaceuticals plc	United Kingdom	U.S. Offering	33	128	N/A	31.3	40.1	10	(22.7)	(9.1)	2.1	1,044.4	2.0
	Overall Mean (19 Offerings) Overall Median (19 Offerings)			\$151 108	\$1,219 468	24.3% 17.8	23.2% 18.9	23.7% 17.7	6 6	(8.1%) (5.6)	(0.5%) (4.7)	5.0% 2.9	133.0% (3.3)	28.9% 25.6



Preparing for a US Listing - Local Market Considerations

Engage early and systematically Be cognisant of MAR **EGM** Some domestic investors will abstain (at best) **Shareholder Engagement** Deep and typically loyal investor base **Process** Swedish private placement as part of US offering Involvement Complementary to specialist US investor demand - increase price tension Consider Swedish private placement, alongside US offering Offer Maximise global demand **Tranches** Relative tranche sizing is flexible - can be determined in final process phases **Structuring** · Evaluate pursuit of greenshoe over US line only or both Swedish and US line Greenshoe Ensure US skew to any prior directed placings (pseudo "cross-over" round) **Validation** Evaluate prospect for directed, disclosed cross of stock to select specialists International **Validation** • Launch US IPO from a position of strength – early international investor Anchor /

Cornerstone

Engagement

interaction critical to secure anchor / cornerstone interest

• US listing process a +6-9 month commitment



citi: Leading Healthcare Equity Capital Markets Franchise

Premier Global IPO Underwriter

2017 to Recent - Global IPO Offerings



Recent Citi ECM Franchise Awards

EUROMONEY

World's Best Bank for Financing (2018) World's Best Investment Bank (2018)

World's Best Bank for Markets (2017)



Most Innovative Investment Bank – IPOs (2016 / 2017)

Most Innovative Investment Bank – Equity-Linked (2017)

U.S. Initial Public Offering (2017)

Most Innovative Investment Bank (2016)



Bank of the Year (2019)

North America Equity House (2012 / 2017)

EMEA Equity House (2017)

Global Bank of the Year (2013 / 2016)

Americas Bank of the Year (2013)

North American Equity Issue (2012 / 2014 / 2016)

U.S. Initial Public Offering (2012 / 2017)

Americas Structured Equity (2014 / 2017)

Secondary Equity Issue (2014)

Leading U.S. Equity IPO Underwriter

2020 to Recent - U.S. IPO Offerings



Citi Select Recent Offering Experience



Follow-On Offering
Lead Bookrunner
\$963mm
August 2020



Follow-On Offering Lead Bookrunner \$199mm July 2020



Follow-On Offering Joint Bookrunner \$108mm June 2020



Initial Public Offering Joint Bookrunner \$2.5bn June 2020



Initial Public Offering Lead Bookrunner \$97mm June 2020



Offering Initial Public Offering Lead Bookrunner \$166mm

June 2020



Follow-On Offering Lead Bookrunner \$348mm May 2020



Follow-On Offering Joint Bookrunner \$316mm May 2020



Follow-On Offering Lead Bookrunner \$202mm May 2020



Follow-On Offering Joint Bookrunner \$6.7bn May 2020



Initial Public Offering Lead Bookrunner \$59mm May 2020



Follow-On Offering Joint Bookrunner \$115mm April 2020



citi: Leading ECM Franchise in the Nordics

#1 International ECM House in the Nordics¹ (2018-20YTD, as per Dealogic) Rank V Bookrunner (Parent) Deal Value USD (m) No. Citi 2,208.99 23 1 Morgan Stanley 2,875.59 23 1 Nordea 3 2,202.24 20 4 Goldman Sachs 1,831.20 17 JPMorgan 1,582.31 17 4 850.09 13 6 Carnegie 7 Danske Bank 1,068.73 10 8 ABG Sundal Collier 484.85 7 SEB 7 8 776.32 6 10 **DNB Markets** 396.79

Long-Standing On-the-Ground Presence with Largest Local Team

CITI's Nordic Presence

- Largest Nordic franchise of all international banks, c.100 employees based in the region
- Full corporate product and service offering ranging from investment to corporate banking
- Local client coverage officers in all Nordic countries
- Full on the ground execution capabilities
- Direct and immediate connectivity with Citi global network of products and services



Present in Sweden and Norway since 1973, in Finland since 1975, in Denmark since 1977



Nordic ECM Bank of the Year 2019

Selected Nordic ECM Credentials

Selected Recent ECM



Prim. AEO / **MCB** GloCo €325m - 2020 FINNAIR

Rights Issue GloCo €512m - 2020 outokumpu (

Convertible GloCo €125m - 2020 calliditas

IPO GloCo \$90m - 2020 Rights Issue

GloCo €378m - 2020

intrum

AEO Bookrunner \$200m - 2020 BETTER COLLECTIVE

Primary AEO GloCo \$33m - 2019

AEOx5 Bookrunner

\$370m x2 - 2019 \$115m - 2019 \$637m x2 - 2017 Borr Drilling

CONV / AEO / IPO Bookrunner \$53m - 2019 \$350+52m - 2018

XX Arion banki IPO / AEO x2 Global Coordinator

\$331m - 2019 \$370m - 2018

TRATON

IPO GloCo €1.4bn - 2019



Re-IPO GloCo €370m - 2019



AEO Bookrunner \$885m - 2019



AEO Bookrunner \$115m - 2019



IPO GloCo \$115m - 2018

Selected Historic Transactions

DONG energy

IPO Bookrunner \$3.0bn - 2016 Nordax Bank IPO

Bookrunner \$316m - 2015

ALIMAK GROUP

IPO GloCo \$310m - 2015

Hoist Finance

IPO Bookrunner \$334m - 2015



IPO Bookrunner \$916m - 2010

Additional Selected Nordic Awards



Nordic ECM Bank of the Year 2019



Best Investment Bank in Denmark 2019



Bank in Finland 2017



Best Investmen Bank in Norway 2016



of the Year in Sweden 2015



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Citi works with its clients in greenhouse gas intensive industries to evaluate emerging risks from climate change and, where appropriate, to mitigate those risks.

efficiency, renewable energy and mitigation



Conversation with the CFO of Calliditas Therapeutics on keytakeaways from its recent US IPO

Fredrik Johansson
Chief Financial Officer
Calliditas Therapeutics

fredrik.johansson@calliditas.com

Sofie Bjärtun Senior Associate, Capital Markets Advokatfirman Vinge

Sofie.Bjartun@vinge.se



US and Swedish legal aspects to consider when preparing for a dual listing in the US

Kristopher Brown Life Sciences Partner Goodwin

Dain Hård Nevonen Partner, Capital Markets Advokatfirman Vinge

KBrown@goodwinlaw.com dain.hardnevonen@vinge.se



PREPARING FOR PRIME TIME:

Best Practices for Nordic Companies Considering Access to the U.S. Markets









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Global Footprint



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Serving both innovators and investors in a rapidly-changing, technology-driven economy, we're a firm that's shaping the world of law.

Nordic Listed Companies + Additionally Accessing the U.S. Markets





Preparing for a U.S. Public Offering

Laying the groundwork with U.S. investors is key

- Seek advice from investment bankers proactively
- Consider retaining U.S.-based IR firm
- Conduct multiple non-deal roadshows (NDRs)
- Attend U.S. investor conferences to present the story
- Synchronize your pipeline to possible financing windows

U.S. public offering process is about a 3 to 6 month process, so advance planning is important

- Engage advisors early
- Consider financial statement requirements
- Organize an electronic data room
- Consider key disclosure items (e.g. material contracts and collaborations)
- Ensure you have necessary statutory approvals; plan AGM accordingly
- Developing a public company board, including independent directors, audit committee financial experts and compensation committee



U.S. IPO Process

The U.S. IPO process is often preceded by a cross-over round of private financing and multiple rounds of non-deal roadshows (NDRs).

Roughly a 3-6 month process from start to finish

- Organizational meeting
- Drafting sessions and due diligence
- Confidential submission to the SEC and 2-3 rounds of SEC review
- Public filing and statutory waiting period (15 days)
- Road show, pricing, closing

Key differences from European IPO process

- More extensive due diligence, including IP
- More robust disclosure requirements, including all material contracts
- TTW meetings permit early engagement with investors





U.S. IPO Process (Continued)

Implications of being a Foreign Private Issuer (FPI)

- Streamlined disclosure requirements
- Can rely on home country corporate governance requirements
- Streamlined periodic reporting as a public company

Implications of being an Emerging Growth Company (EGC)

- Streamlined disclosure requirements, including financial statements
- Confidential submissions to the SEC
- Testing the waters meetings (TTWs)
 - Note: Rule 163B recently extended this benefit to ALL issuers
- Streamlined periodic reporting as a public company





The Cross-Over Investor Strategy

In recent years, both U.S. and Nordic biotech companies have attracted private investment from so-called "cross-over" investors, often as the last round of fundraising before an IPO

- Biotechnology Value Fund (BVF), OrbiMed Advisors, Sofinnova, RA Capital, Perceptive Advisors, Vivo Capital, Vertex Ventures, Deerfield, Wellington, Fidelity

These are typically large institutional investors with a mandate to invest in both public and private companies

- Usually passive investors, with minimal negotiation on deal terms
- Expectation is an IPO event with 12-24 months (but not required)
- Often seek basic protections around exit and IPO valuations, including pricing at discount to IPO price (although such discounts are often restricted by local rules where a Nordic company is already locally listed)

At IPO, these same investors participate in the IPO, often with disclosure on the cover page of the prospectus

- In effect, this strategy pre-fills a significant percentage of the IPO order book.
- Most IPOs with cross-over investors price at or above the range

For Nordic biotechs, these can be done as private placements



What is a "Foreign Private Issuer"?

An FPI is any issuer incorporated or organized under the laws of a jurisdiction outside of the U.S., unless:

- 50%+ of its outstanding securities are held by U.S. residents; and
- Any of the following:
 - Majority of executive officers or directors are U.S. citizens or residents;
 - 50%+ of assets are in the U.S.; or
 - Business is principally administered in the U.S.
- Determination date is within 30 days prior to filing a registration statement
 - Then re-examined at the end of Q2 every year after
 - Failure to qualify at Q2, will result in loss of FPI status at beginning of next fiscal year





Benefits of Being an FPI

- Quarterly Reports on Form 10-Q are not required
- Current Reports on Form 8-K are not required
- No Section 16 reporting which requires trade reporting by officers, directors and >10% holders within 2 business days
- Exempt from short-swing profit recovery rules
- Exempt from Regulation FD which require broad dissemination of material news and prohibits selective disclosure
- Exempt from U.S. proxy rules
- Limited executive compensation disclosures
- Financials go "stale" more slowly
- Exempt from most Sarbanes-Oxley based corporate governance requirements



JOBS Act Considerations

The JOBS Act created a new category of issuer called an "Emerging Growth Company" ("EGC") which are companies with annual revenue of less than \$1.07B in last completed fiscal year

Issuers will remain an EGC, until the earliest of:

- The last of any fiscal year where revenues exceed \$1.07B;
- The date where the issuer becomes a "large accelerated filer" with at least \$700M in public float;
- The issuance of more than \$1.0B in non-convertible debt in any three year period; and
- The last day of the fiscal year ending 5 years after the IPO pricing date.





Benefits of Being an EGC

Benefits during the IPO process

- Confidential submissions of Draft Registration Statement
- "Testing-the-Waters" meetings to gauge interest of IPO

Financial statements / internal control benefits

- 2 years of audited financial statements (instead of 3)
- Exemption from Section 404(b) of SOX (assessment of internal controls)
- Longer phase in periods for new financial accounting standards

After IPO benefits

- Limited executive compensation disclosure requirements
- Exempt from say-on-pay, say-on-frequency and say-on-golden parachute votes
- Exempt from pay for performance graph/CEO Pay Ratio



Financial Statement Requirements for FPIs

FPIs can use U.S. GAAP, IFRS or local GAAP

- Local GAAP and non-IASB IFRS will require reconciliation to U.S. GAAP
- Financial statements can use a registrant's local currency for purposes of financial statements and other financial disclosure

EGC FPIs need two years audited financial statements and two years selected financial data

 Non-EGC FPIs generally need 3 years of audited financials statements and 5 years selected financial data

If IPO occurs more than nine months after end of fiscal year, 6-month financial statements (unaudited) are also required.

- If interim financial statements are published in home jurisdiction (e.g., Q1 and Q3 results), these also must be included.



FPI Financial Statement Staleness

Last year of audited financial statements cannot be more than 15 months old when registration statement becomes effective (at pricing).

For FPI IPOs only, the last year of audited financial statements cannot be more than 12 months old when registration statement <u>is filed</u>, unless the issuer is already public in another jurisdiction, in which case the last year of audited financial statements cannot be more than 15 months old.

- For example, a FPI / EGC that is already listed in another jurisdiction and whose fiscal year ends December 31, 2019:
 - Can <u>file</u> its F-1 registration statement with 2017/2018 audited financial statements (and six month interim financial statements)
 - Can <u>price</u> its IPO with these same financial statements prior to March 31, 2020 or else include 2019 audited financial statements



VINGE



Swedish/Nordic legal aspects

During the U.S. listing process and once dual listed

Dain Hård Nevonen, Partner, Capital Markets, Advokatfirman Vinge

New layer of U.S. securities law regulations but home country requirements remain

- Transition phase; company will become more influenced by U.S. standards and U.S. stakeholders following U.S. IPO
- Still a Swedish company and regulated by Swedish/EU rules and regulations, including (similar concepts applicable to all Nordic issuers);
 - Swedish Companies Act (Sw. Aktiebolagslagen)
 - Swedish Code of Corporate Governance (Sw. Svensk kod för bolagsstyrning)
 - Statements by the Swedish Securities Council (Sw. uttalanden från Aktiemarknadsnämnden)
 - Nasdaq Stockholm Rulebook for Issuers
 - Swedish Takeover Rules
 - EU Market Abuse Regulation (MAR) (Sw. Marknadsmissbruksförordningen)
- Challenge to carry out a U.S. style process under existing Swedish/Nordic legal framework and concepts

Legal aspects during the U.S. listing process

Corporate actions

- Need for general meeting, board authorisation & articles of association
- Board resolution on share issue, settlement and depositary set-up (including relevant agreements such as placing agreement, depositary agreement, legal opinions)

• Disclosure requirements

- Press releases and inside information (EU Market Abuse Regulation)
- Requirement to prepare a Swedish prospectus?

Governance

- Updates to policies; meeting Swedish *and* U.S. rules without conflicts/duplications (incl. trading restrictions)
- Board composition (need for new committees/routines) & nomination committee
- Share based incentive plans
- Risk exposure for board members/management

Legal aspects once dual listed

- Swedish/Nordic rules continue to apply; annual corporate cycle
- Potential deviations in best practices; U.S. vs. Swedish/Nordic legal framework
 - Need to be clear on and manage expectations in discussions with Swedish/Nordic stakeholders and U.S. stakeholders, respectively, and to balance both sets of rules
 - Timing and content of press releases
 - Share based incentive plans
 - Methods and timing for capital raisings
 - Governance model incl. nomination committee
 - Preparation for takeovers including defensive measures
 - · General meetings

Professional Biographies



Kris Brown
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Kristopher Brown is a partner in the firm's Life Sciences group. Mr. Brown has experience in the full range of complex commercial transactions, including public offerings, mergers and acquisitions, divestitures, and the creation of strategic and collaborative alliances and joint ventures. In addition, he counsels investors, management executives, and boards of directors on governance and regulation issues and securities law matters.

Select Experience:

- Calliditas Therapeutics in its upsized \$90 million IPO on Nasdaq in the U.S.
- Bicycle Therapeutics in its \$60 million IPO on Nasdaq in the U.S.
- Zealand Pharma in its \$75 million IPO on Nasdaq in the U.S
- Forward Pharma in its \$221 million IPO on Nasdaq in the U.S.
- Advaxis in multiple follow-on financings on Nasdaq



Dain Hård Nevonen
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Dain Hård Nevonen is a partner in Vinge's Capital Markets group. Mr. Hård Nevonen advises life sciences clients on all types of public M&A and capital market transactions (takeovers, IPOs, and equity offerings), as well as general corporate advice, corporate governance and incentive programs.

Select Experience:

- Calliditas Therapeutics in its upsized \$90 million IPO on Nasdaq in the U.S.
- Multiple life sciences clients in connection with directed share issues including Calliditas, Oncopeptides, Hansa Biopharma, Xspray
- Multiple companies in connection with IPOs on Nasdaq Stockholm main market and Nasdaq First North Growth Market including Calliditas, EQT, Nanoform, Medicover



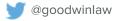
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American Depositary Receipts (ADRs) why needed and how they work?

Sandra Friedrich

Head of DR Establishment and

Documentation,

BNY Mellon Depositary Receipts

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Damon Rowan

EMEA DR Relationship

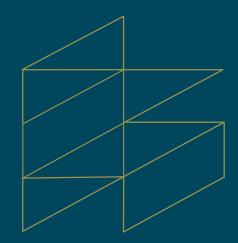
Management,

BNY Mellon Depositary Receipts

damon.rowan@bnymellon.com







Depositary Receipts Overview

U.S. Dual Listing Seminar for Nordic Life Sciences Companies 2020

September 2020

You're in Good Company

A SELECTION OF OUR BIOTECHNOLOGY & HEALTHCARE DR ISSUER CLIENTS

BNY Mellon fully understands the complexities involved in managing these issuers and we are proud to have earned their business.

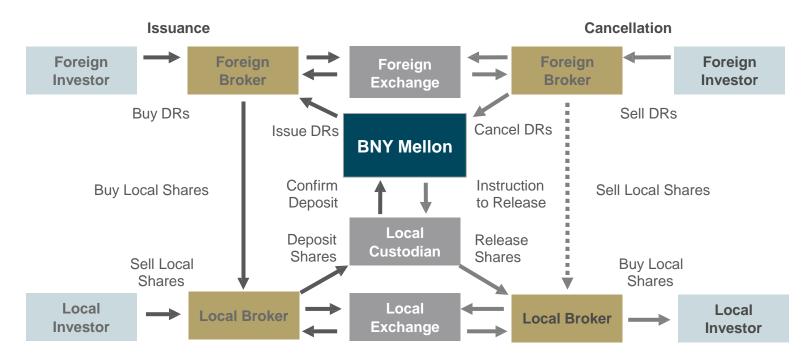


Why Depositary Receipts

The issuer's current local administrative, governance, and registrar procedures remain the same; the DRs facilitate investor access. shares underlying the DRs are included in the issuer's home country register and do not require reconciliation between multiple registers. Allow termination. ADRs are a U.S. security and therefore trade, settle, and transfer according to U.S. procedures. GDRs are generally issued under Regulation S Depositary acts as proxy/voting agent. and/or Rule 144A of the U.S. Securities Act of 1933 and are sold to investors outside the U.S. and/or to QIBs in the U.S. Depositary executes corporate actions and ESOP/affiliate transactions. DR ratio allows for pricing and valuation norms. Dual listing flexibility. Post-IPO Investor Relations support from Depositary.

DR Trading And Settlement

- Investors can buy or sell DRs through their brokers like any other security.
- Brokers may purchase DRs through the secondary market, or may issue new DRs by instructing the purchase of shares in the local market via a local broker, and instructing the local broker to deliver the shares to the account of the depositary bank for conversion into DRs.
- A DR investor may instruct the broker to return their DRs to the depositary bank for cancellation, at which point the local shares will be released to a specified account in the local market.



Types Of Depositary Receipts

DR Issuer

Existing Shares Only Non-Capital Raising Transactions

Selling New Shares
Capital-Raising Transactions

Level I

ADR
Over-the-Counter (OTC) Traded

Level II

ADR U.S. Listed

Level III

ADR U.S. Listed

Private Placement

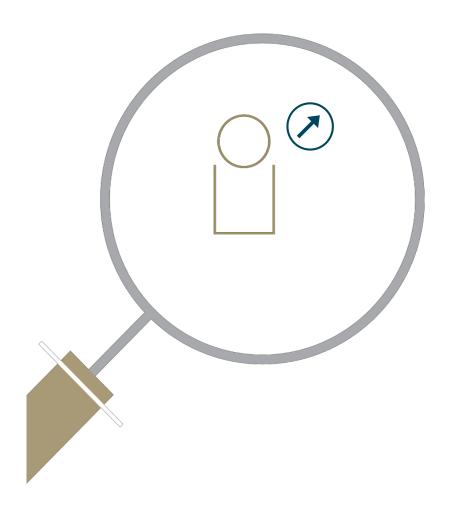
Reg S/Rule 144A Internationally Listed

Sponsored Depositary Receipts may be issued in different levels, available in various trading markets, and are issued by one depositary appointed by the company under a Deposit Agreement or service contract. Sponsored Depositary Receipts offer control over the facility, the flexibility to list on a U.S. or European stock exchange and the ability to raise capital.

Unsponsored Depositary Receipts are issued by one or more depositaries in response to market demand, but without a formal agreement with the company.



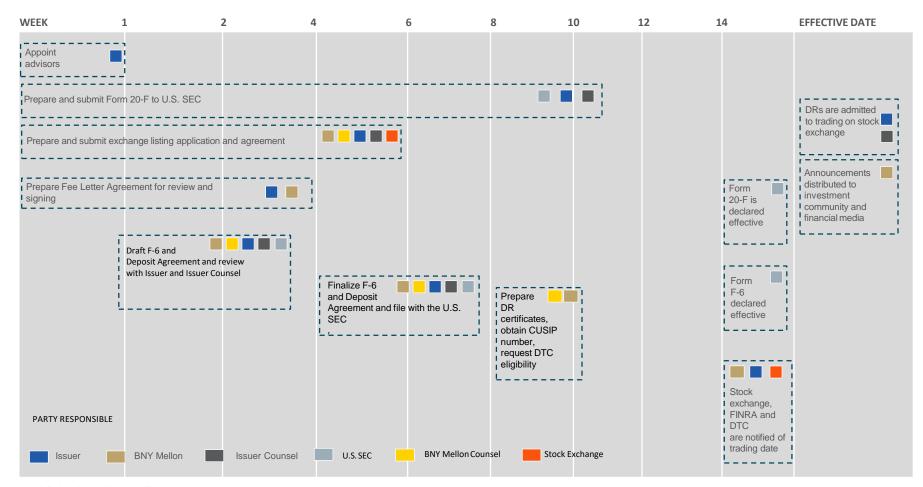
Depositary Documentation



- ✓Indemnification
- ✓ Limitation of liability
- ✓ Standardization of operational provisions
- √ Fees and expenses

Level II DRs: Non-Capital Raising, U.S. Listed

INDICATIVE ESTABLISHMENT TIMETABLE* FOR LEVEL II DRS

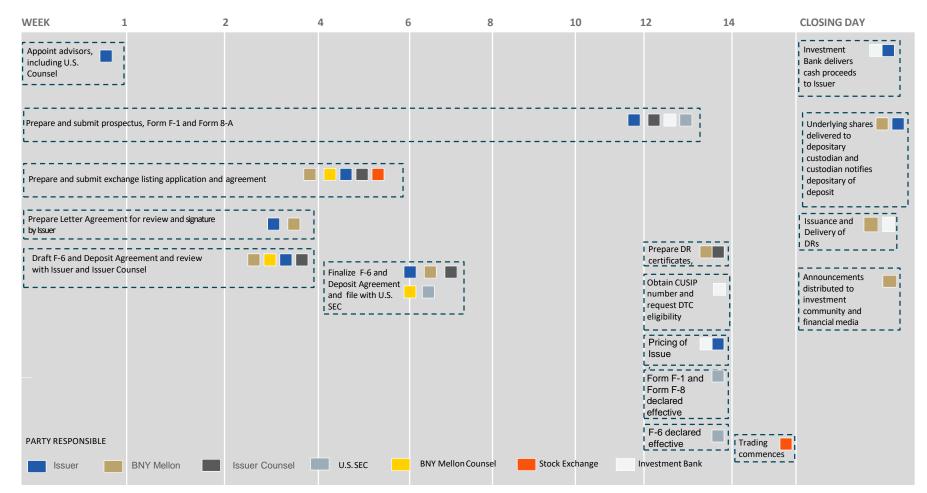


^{*} Indicative only; actual timing may differ.



Level III DRs: Raising Capital in the U.S

INDICATIVE ESTABLISHMENT TIMETABLE* FOR LEVEL III DRS AND CAPITAL RAISINGS



^{*} Indicative only; actual timing may differ.



BNY Mellon's Role as a Depositary Bank

- Responsible for local custody arrangement
- Issuance and cancellation agent
- Registrar and Transfer Agent for registered DR holders
- Corporate Action agent for DR holders

ISSUERS

Client relationship management

Ongoing program administration

Value-added services

Program management reports

Enhance visibility of program

BROKERS

Interface with brokers
Issue and cancel DRs
Respond to inquiries
Negotiate fees

INVESTORS

Interface with investors

Maintain registrar records

Process corporate actions

Respond to inquiries

DR Holder mailings

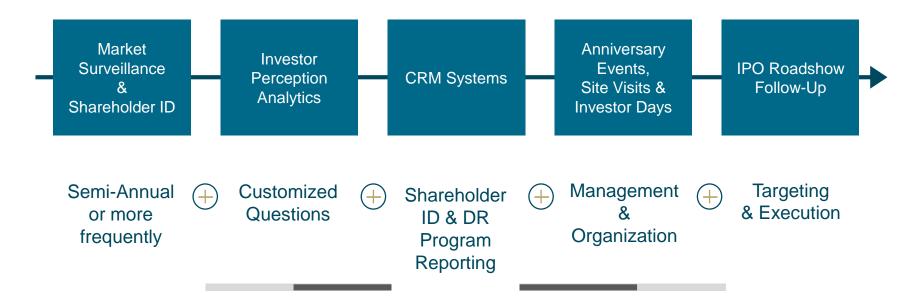
Reinvestment plans

Tax reporting



Post-IPO Investor Relations support

One of our goals is to support the building of your IR capabilities and outreach quickly and effectively. A best-in-class IR program may include:



Companies at the IPO stage have varying IR needs depending upon their size, age and stage of development. Our offering is customized according to a company's needs, not one standard set of services.

Your company's needs will evolve; we've got you covered

Whether you want to raise capital, structure a cross-border merger or acquisition, extend voting or pay dividends, we have the expertise to help you.

DIVIDENDS AND DISTRIBUTIONS

As one of the most visible corporate actions, cash and stock dividends must address home market, U.S. and global market practices. BNY Mellon works closely with issuers, investors, brokers and our transfer agent to ensure entitlements are distributed accurately and processed efficiently.

VOTING AND PROXY

Our proxy team facilitates voting for DR holders. Our experience has shown that certain regional, national and issuer differences can have a material impact on your shareholder meeting. We work with our clients to maximize vote return where necessary and desired.

U.S. REGISTRAR/TRANSFER AGENT

Along with our partner Computershare, we provide issuers and investors a variety of core shareholder services including online and telephone support, regulatory and tax reporting, dividend reinvestment, direct purchase plans, employee plans, and material distribution services.

CAPITAL RAISINGS

We work with all parties (issuer, counsel, investment banks, exchanges and clearing agencies) to deliver DRs at the closing in a timely and efficient manner.

MERGERS & ACQUISITIONS

DRs are often used as an important tool in structuring cross-border M&A strategies. Many companies have realized that the capitalization, flexibility and convenience provided by DRs can enhance the deal process and provide an ideal acquisition currency.

RIGHTS OFFERS

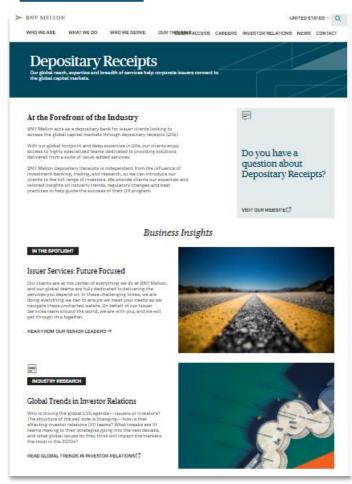
We have developed and refined procedures to handle offerings of new shares to existing DR holders. Our team endeavors to extend to DR investors the ability to participate in a company's rights offerings, whether the rights are fully registered, exempt from registration under Rule 801 or made available to eligible DR investors through a certification process. If none of these options is available, we will arrange to sell the rights in the local market (provided they are able to be traded) in order for DR investors to receive value.



Questions?

Visit Us

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