

Take-Private Transactions: Ten Key Take-Aways

What is a Take-Private Transaction?

A take private is a transaction in which a publicly-traded company returns to private company status generally as a result of a sale to one or more financial buyers.

Take-Away 1

High Price Wins (If There is a Winner)

- When a company decides to sell itself for cash, the Board of Directors generally has an obligation to obtain the highest price reasonably available (Delaware Revlon duties)
- Seller Board can just say NO—even if the price offered represents a premium
- Seller and its financial advisor will consider how to design a sale process, including consideration of a market check or use of a "go shop" provision

Take-Away 2

Don't Expect Exclusivity

- Pre-signing exclusivity is uncommon and, if granted, is typically for a short duration at the end of the process
- Seller may walk away and take a better deal after signing the merger agreement and before receipt of stockholder approval
- Seller Board also may change its recommendation to stockholders to approve the transaction in the face of a superior proposal or due to other rarely occurring intervening events



Take-Away 3

Buyer Writes the Checks

- Cash bids for a public company are on a fixed, per share basis
- Typical price adjustments in a private M+A context do not apply
- Earnouts in public company M+A, which are called "contingent value rights," are rarely used outside of the life sciences industry

Take-Away 4

More Seller Process = Less Buyer Control

- Sale process is driven by Seller Board of Directors
- Seller will request that Buyer execute a confidentiality agreement with a standstill provision, which gives the Board more control over the process
- Communications funneled primarily through financial and legal advisors
- Seller Board likely to require staging of any discussions with management regarding post-closing employment or compensation
- Seller Board, in conjunction with its financial advisor, will set process gates and attempt to control timing

Take-Away 5

No Buyer's Remorse

- Public M+A transactions are subject to limited closing conditions, such as stockholder and regulatory approvals and no "Material Adverse Change" to Seller
- No contracting party remaining after the transaction, so no post-closing recourse for Seller breaches of representations, warranties or covenants
- Escrows and hold-backs are not market in public M+A transactions

Take-Away 6

Show Seller the Money

- Financing conditions are rare and materially disadvantage a bid
- At signing, Seller will expect fully-executed debt and equity commitment letters, including a limited guarantee of certain merger agreement terms
- Merger agreement will include additional representations, covenants and remedies with respect to Buyer's financing

Take-Away 7

Keeping Management in the Game

Parties will need to consider issues with respect to:

- Treatment of existing compensation of Seller employees
- Compensation of Seller employees between signing and closing
- Post-closing treatment of Seller employees
- Potential new arrangements with Buyer

Take-Away 8

There are No Secrets

- Potential leaks and media attention pre-signing
- Announcement release and other investor / employee communication materials (subject to SEC filing)
- Current reports on Form 8-K, including a copy of the merger agreement
- Proxy statement or tender offer materials, which will include detailed disclosure regarding the background of the transaction and financial and compensation matters

Take-Away 9

Ready Yourself for Litigation

- Practically all public company sale transactions result in stockholder litigation
- Plaintiffs may precede litigation with a books and records request under state corporate law
- Stockholders also may pursue appraisal rights claims under state corporate law
- In addition, FINRA will conduct an investigation into any trading in the Seller stock preceding the announcement of the transaction

Take-Away 10

Location, Location, Location

- Take privates involving foreign issuers predominantly involve China-based issuers, with key process differences from transactions with US issuers
- Take privates for markets like the UK and Hong Kong also are run via a very different process under the relevant Takeover Code of that country

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