





# Redevelopment Agency Dissolution: A One-Time Opportunity to Strategically Invest in California Real Estate

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## The Disposition of former Redevelopment Agencies

- RDA dissolution presents a one-time opportunity to acquire strategic redevelopment properties
  - ~3,000 properties will be placed on market by cities in late-2013/2014
  - Properties located in primary urban & suburban markets statewide
  - Property Dissolution process heating up; ~249 PMPs will be approved by Spring 2014
- California's RDA dissolution process requires every former RDA to liquidate all properties starting Q3 2013
  - 427 Redevelopment Agencies (RDAs) terminated on February 1, 2012 (per AB 1484)
  - Cities required per dissolution process, to sell properties starting in Q4 2014 and redistribute \$\$ to other Taxing Agencies (including host city)
- Cities will prefer buyers with proven redevelopment track record, understanding of community goals and established municipal relationships
- DOF & Taxing Agencies (Oversight Board) will typically want the highest price





## RDA Dissolution: What is the Property Management Plan (PMP) Process?

AB 1484 requires property sales to begin approximately Q3 2013:



**In Dec. 2012:** All former RDAs, now Successor Agencies (SA) or DLAs submitted final Due Diligence Review (accounting of RDA assets)

BY Q2 '13: SA's finalize cash "true-up" payment to State

**Q2 2013:** If "true-up" payment is accepted, the State Dept. of Finance (DOF) issues **Finding of Completion (FOC)** 

Q3-Q4 2013: PMPs are due within 6 months of receiving FOC All cities (acting as SAs/DLAs) are required to submit Property Management Plan (PMP) to DOF describing properties to be sold

**Property Sales** 

2014: DOF will approve ~400 PMPs
SAs are required to sell thousands of properties!
Sale \$\$ goes to Other Taxing Agencies with portion of annual property tax to City (~4% to 25%)





## DEPARTMENT OF FINANCE PROPERTY MANAGEMENT PLAN SCORECARD

STATUS: 427 Successor Agencies (as of 9/1/2013):

STOP

PMP\*

LIGHT WHO'S ON FIRST? WHAT'S UP NEXT!

178 Waiting for FOC\* (incl. ~ 120 lawsuits filed)

Stopped at a red light - progress stymied

249 FOCs released between Feb. & Aug. 2013

Stuck in the middle - received FOC & working on PMP

**6 Approved PMPs** 

Moving forward - executing PMP (property sales/other)

\*FOC = Finding of Completion, PMP = Property Management Plan



#### CONTACT US FOR MORE INFO ON PMPs / PROPERTY SALES

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## PMPs = Back Door to Economic Development

- Some real estate properties are ripe for tax and job creation
  - Properties intended for future development as stated in prior RDA plan (sect. 34191.5) may be transferred to the city
  - Properties that must be sold might be structured as installment sales or sale deferred until re-zoned/entitled to achieve FMV
  - Rules of engagement still being played out
- Former RDA real estate can be foundation for a City's next <u>economic</u> <u>development projects</u>







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## Transactional Guide to Property Management Plans

#### Step 1: Finding of Completion

- **Submit True-up Payments and DDRs**
- Achieve DOF approval
- Receive Finding of Completion

Step 2: Community Redevelopment Property Trust Fund

• Establish repository for former RDA properties [§34191.5(a)]

#### Step 3: Long Range Property Management Plan

- PMP due within 6 months after receiving FOC
- Must have PMP approved by DOF by January 1, 2015 or properties shall be disposed as directed by OB [§34191.3]

Step 4: Implement PMP Strategy





#### **Government Purpose**

· Roads, schools, police and fire stations, libraries, parks, Gov't offices [§34181 (a)]



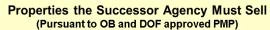
#### **Enforceable Obligation**

· Property may be sold or retained for purposes of fulfilling an enforceable obligation [§34191.5(c)(2)]



#### **Future Development**

· Property is identified in approved redevelopment plan [§34191.5(c)(2)(A)]



#### "A" Properties:

- · Strategic properties for economic development
- Entitlement conditions/status a factor
- · Highest & Best Use vs. Price

#### "B" Properties:

- · Properties with encumbrances, COAs, need zoning
- Market & zoning/COAs will impact value & terms of sale

#### "C" Properties:

- · Less saleable properties: easements, remnant parcels, covenants, air space rights, transferable FARs
- · Specialized campaign or approach to disposition e.g. adjacent owners, unique conditions

#### Pre-2011 Bonds and Other Debt

- Bond proceeds in excess of amounts needed to satisfy enforceable obligations shall be expended in a manner consistent with the original bond covenants [§34191.4(c)(2)(A)]
- Use unspent proceeds for government use or "project" properties cities can keep or sell

#### **Transactional Tools for Economic Development without Redevelopment**

Post-2011 bonds /debt to support econ dev.; pending legislation/DOF appeals

Lease/Leasebacks/Utility Bonds

Infrastructure Financing Districts (IFDs)

Lease Revenue Bonds/Parking Authorities

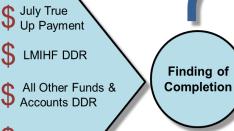
Special assessment districts (CFDs, BIDs)

Site Specific Tax Revenue (SSTR) projects

Loans between former RDA & City allowed on ROPS as Enf. Oblig. if OB finds loan is for legitimate RDA purposes [§34191.4 (b) (1)]



S Final True Up









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## **AB 1484: Property Management Plans ("PMPs")**

## Properties that may be Transferred to the City/County

(requires OB and DOF approval [§34181(f)])



## **Government Purpose**

 Roads, schools, police and fire stations, libraries, parks, Gov't offices [§34181 (a)]



## **Enforceable Obligation**

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## **AB 1484: Property Management Plans ("PMPs")**

Properties the Successor Agency Must Sell (Pursuant to OB and DOF approved PMP)



- Strategic properties for economic development
- Entitlement conditions/status a factor
- Highest & Best Use vs. Price

## "B" Properties:

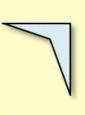
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## **AB 1484: Property Management Plans ("PMPs")**

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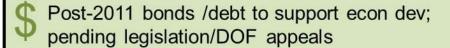
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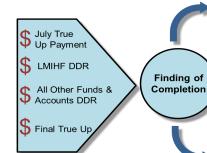
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## **Example Property Database: Anaheim**

City	County	CA Region	Address	Lot Size	Zoning	Misc. Notes
Anaheim	Orange	Southern	no situs	9.18	Industrial	5 Parcels
Anaheim	Orange	Southern	1234 S Anaheim Blvd	8.62	Industrial	6 Parcels
Anaheim	Orange	Southern	no situs	3.86	Gen Comm	4 Parcels
Anaheim	Orange	Southern	no situs	3.33	Gen Comm	1 Parcels
Anaheim	Orange	Southern	Kroger Melrose Water Streets	2.72	Multiple Family, Residential 3	1 Parcels
Anaheim	Orange	Southern	Center Street Promenade	2.54	Gen Comm	4 Parcels
Anaheim	Orange	Southern	155 W. Broadway 7 290 S. Lemon	2.47	Gen comm	1 Parcels
Anaheim	Orange	Southern	454 S. Anaheim	2.4	Industrial	5 Parcels
Anaheim	Orange	Southern	411 W Broadway	2.4	Low Intensity Office	1 Parcels
Anaheim	Orange	Southern	947 S Anaheim Blvd	2.22	General Comm	1 Parcels
Anaheim	Orange	Southern	1621 W Lincoln	10.97	Gen Comm	2 Parcels
Anaheim	Orange	Southern	100 S Atchison St	1.66	Specific Plan 90-2	5 Parcels
Anaheim	Orange	Southern	no situs	1.5	Gen Comm	1 Parcels
Anaheim	Orange	Southern	108 S Manchester	1.36	Gen Comm	6 Parcels
Anaheim	Orange	Southern	2560 E Center St	1.2	Gen Comm	1 Parcels
Anaheim	Orange	Southern	no situs	1.17	Gen Comm	1 Parcels
Anaheim	Orange	Southern	290 S Anaheim	1.16	Low Intensity Office	1 Parcels
Anaheim	Orange	Southern	235 Center St	1.09	Gen Comm	1 Parcels
Anaheim	Orange	Southern	131 Chestnut	1.09	Gen Comm	2 Parcels
Anaheim	Orange	Southern	295 W Center Street Promenade	1.09	Gen Comm	1 Parcels
Anaheim	Orange	Southern	212 S Atchison	1.07	Specific Plan 90-2	2 Parcels
Anaheim	Orange	Southern	no situs	0.98	Gen Comm	1 Parcels
Anaheim	Orange	Southern	290 S Clementine St	0.93	Gen Comm	1 Parcels
Anaheim	Orange	Southern	1041 N Grove St	0.93	Specific Plan 94-1	1 Parcels
Anaheim	Orange	Southern	155 W Broadway & 290 S Lemon St	0.91	Gen Comm	1 Parcels
Anaheim	Orange	Southern	1075 w Lincoln	0.89	Gen Comm	4 Parcels
Anaheim	Orange	Southern	Colony Park Park	0.88	Multiple Family, Residential 3	2 Parcels
Anaheim	Orange	Southern	517 S Claudina St	0.84	Industrial	1 Parcels
Anaheim	Orange	Southern	1858 S Anaheim Way	0.6	Industrial	1 Parcels
Anaheim	Orange	Southern	415 S Claudine Street	0.35	Industrial	1 Parcels







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## Example Case Study: 1234 South Anaheim Blvd, Anaheim, CA



Property Description	E. Ball Rd and S. Anaheim Blvd		
City	Anaheim		
Address	1234 S. Anaheim Blvd		
Size	8.62 acres		
Zoning	Industrial		
General Plan Designation	Commercial		
Current Use	Auto-dealership & misc bldgs		

## **Reuse Play**

City likely to support retail or hotel use

### **Entitlement / Development Observations**

- Mitigated Neg. Dec. possible, but may require full CEQA review
- Good location / frontage on Ball Road

## **Complexity**

Low

## **Project Timeline**

Estimated one year (depending on CEQA process)

## Public Financing (?)

- Possible SSTR for Hotel or Retail deal
- Potential CFD for Infrastructure
- Remediation Grants/Loans





## California RDA Dissolution – Key Takeaways



**427** former Agencies must complete PMPs by Q3 2013

**Over 3,000** former RDA properties must be disposed of starting in Q1 2014

Thousands of sizable properties located in California's primary urban & suburban markets

Economic development can materialize by strategically managing the tasks and assets in the Property Management Plan

Can provide quality deal flow for for next 2 to 4 years