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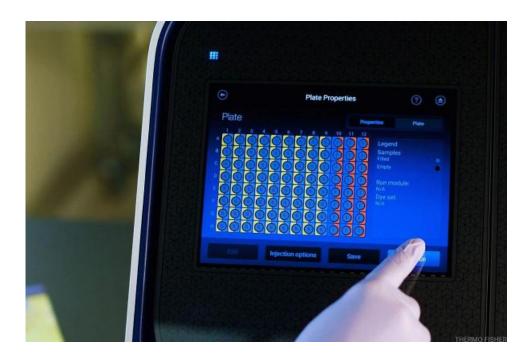
M&A

Deal Diary: Goodwin Advises Brammer on Sale to Thermo

Law firm also advised Brammer founder Mark Bamforth on sale of previous company.

By David Marcus

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Thermo Fisher Scientific Inc. (TMO) agreed to pay \$1.7 billion in cash for **Brammer Bio** on March 24, the second deal of more than \$1 billion that the buyer has struck this year.

On Jan. 28, the biotechnology company agreed to sell its anatomical pathology business to **PHC Holdings Corp.**, which is backed by **Kohlberg Kravis Roberts & Co.** LP, **Panasonic Corp.** and **Mitsui & Co. Ltd.**, for \$1.14 billion.

John LeClaire, James Barrett and Adam Small of Goodwin Procter LLP advised both Brammer and its management team as well as Ampersand Capital Partners, which merged its portfolio company Florida Biologix with Brammer in 2016. David Anderson and Herbert Hooper led the investment at Ampersand, a Wellesley, Mass. healthcare-focused PE firm. Arek Kurkciyan, Richie Jain, Tedd Smith and Dennis Crandall at Morgan Stanley provided banking advice to the sellers on the Thermo Fisher deal.

LeClaire and **Mark Bamforth**, Brammer's founder and CEO, met when their children were students together at a middle school outside Boston. After Bamforth left Genzyme, he called LeClaire to ask for advice about an opportunity to buy a pharmaceutical manufacturing facility in St. Louis that would be immediately cash-flow positive. LeClaire introduced him to Goodwin life sciences partner **Kingsley Taft** as well as potential investors, one of which, Charlotte, N.C.-based **Ridgemont Equity Partners**, invested in what became **Gallus BioPharmaceuticals**. LeClaire advised Bamforth and Ridgemont when they sold Gallus to **Patheon NV** in 2014. Thermo Fisher paid \$7.2 billion for Patheon in 2017.

In 2016, Bamforth called LeClaire with a more complicated plan involving the development and manufacturing of viral vectors for gene therapy products. This time, Bamforth partnered with Florida Biologix, a company run by **University of Florida** professor **Richard Snyder** that had been spun out of the university. Goodwin's Barrett advised longtime client Ampersand on that deal.

Thermo Fisher declined to disclose its advisers, but a source involved in the transaction said **Joseph Basile** and **Adrienne Ellman** at **Foley Hoag LLP** in Boston advised the buyer. They also represented Thermo Fisher last year when it bought **Becton**, **Dickinson and Co.**'s advanced bioprocessing business for \$477 million.

Hal Leibowitz at Wilmer, Cutler, Pickering Hale and Dorr LLP has also done a significant amount of work for Thermo. He advised on the sale of its anatomical pathology business and on the company's 2018 purchase of Gatan Inc. from Roper Technologies Inc. for \$925 million in cash. The company works with Matthew Guest and Jacob Kling at Wachtell, Lipton, Rosen & Katz on its large public company deals, including Thermo's purchase of Patheon and its 2016 purchase of FEI Co. for \$4.39 billion.

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